Board of Education

Public Meeting Agenda

Wednesday, March 13, 2024 t 7:00 pm 1st Floor Boardroom

https://sd38.zoom.us/webinar/register/WN_5Mx71KhyTkSHwZ_7ewZO

After registering, you will receive a confirmation email containinformation about joining the webinar.

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- 1. Recognition of Visitors, Announcements and d OE $\mu \bullet \check{s} \bullet [h \% \check{s} \bullet]$
 - (a) Recognition of Visitors
 - (b) Announcements

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- (c) Any materials not included in packages available to the public
- 2. Adoption of Agenda
- 3. Presentations, Briefs, Special Recognition
 - (a) Presentations

Nil.

(b) Briefs

Nil.

(c) SpeciaRecognition

Nil.

4. Questions from the Public

Members of the public are invited to come forward with questions regarding agenda items.

5. Executive

PAGE 1

Richmond School District



(c) Any materials not included in packages available to the public

TheSecretary Treasurer noted all materials had been made available to the public on the district website

2. Adoption of Agenda

026/2024 MOVEDBYK. HAMAGUCHAND SECONDED & WONG

THATthe Wednesday, February 21, 2024 regular agenda of the Board Education be adopted ascirculated

CARRIED

- 3. Presentations, Briefs, Special Recognition
 - (a) Presentations

Nil.

- (b) Briefs
 - (i) Budget Brief W Œ • vš Ç >]Ì À Œ •š} IU W Œ •] všU ZRŢTA2)u}v d Z Œ •[

A budget brief was presented by Liz Baverstock, President, Ms. Baverstock highlighted the focuses in her Budget Brief including continued daily shortage of teachers and mentoring support

Trustees thanked Ms. Baverstock for her brother then responded to questions from trustees regarding her brief.

027/2024 MOVEDBYD. SARGENAIND SECONDED BYHAMAGUCHI

THAT the Board of Education refer the RTA Brief to blue lget process.

CARRIED

(ii) Budget Brief

Presented by Stacey Robinson, President, Canadian Union of Public Employees Local716and Nancy Williams, 1st Vice President/PE.ocal716

A budget brief was presented Stacey Robinson, Preside Ot UPE Local 6 and Nancy Williams, 1st Vice Presider Ot UPE Local 6. They highlighted the focuses it meir Budget Brief including addiradditional EA Consultant and Daytime Custodian, and additional support for recruitment and retention.

Trustees thanked Ms. Robinson and Ms. Williams for their brief. They then responded to questions from trustees regarding their brief.

028/2024 MOVEDBYD. SARY

(d) Regular meeting of the board held Wednesd #ayn, uary24, 2024

029/2024 MOVED BYD. YANGAND SECONDED BYTABLOTNEY

THATthe Board of Education approve the Minutes of Wednesday, uary24, 2024, regular meeting as circulated.

The Chairperson then read the second reading of the by has ummary

The Amended Annual Budget Bylaw has been prepared in accordance with the School Act, Ministerial Orders, and Ministry policies. The total budget for the 2023/2024 fiscal year amounts to\$354,663,935Statement 2, 4 and Schedules 1 to 4 are adopted as the Amended Annual Budget of the Board for the fiscal year 2023/2024.

031/2024 SECOND READING MOVE DOBSYARGENATIND SECONDED BYBELLEZA

CARRIED

The Chairperson then read the third reading of the bylawummary

The Amended Annual Budget Bylans been prepared in accordance with the School Act, Ministerial Orders, and Ministry policies. The total budget for the 2023/2024 fiscal year amounts to \$354,663,935. Statement 2, 4 and Schedules 1 to 4 are adopted as the Amended Annual Budget of the Bolafor the fiscal year 2023/2024.

032/2024 THIRD AND FINAL READING MOVED BY D. TABLOTNEY

CARRIED

The 2023/24 Amended Annual Budget Byhawingbeen read a first, second and third time, is passed and adopted this^s2day of February 2024.

8. New Business

(a) A.R. MacNeill Secondary School Equivalency Covenant Bytahree Readings

The Secretary Treasurer spoke to her report as included in the agenda package.

AND WHEREAS:

- The British Columbia Building Code provides for certain fire, building and safety protection measures for the current or intended use of buildings, and permits equivalent performance measures;
- (b) dZ } CE } (µ š]}v } (^Z}o]•šCE] StoErdX•ïStoGEZ № Z u *v ~ to install delayed egress and FOB access only doors at the A.R. MacNeill Secondary ^ Z}o •]šPropěrZy_• • CE]]v CE ‰ CE š ‰ CE ‰ CE (}CE ≤ Z] Zu}v € to vertex for a constant of the constant of
- (c) As a condition of granting the Application, the City requires the Board to grant an
 (µ]À o v Ç }À √EquišaleršcZCo∿enant š} CE P]•š CE P]v•š šZ
 Property in favour of the City;
- (d) The Board hadetermined and hereby confirms that the granting of the Equivalency Covenant will not conflict with or detract from the regular or extracurricular program of a school or the current or future educational needs of the school district;
- (e) The Property is facility number 03838064; and
- (f) The address of the Property is 6611 No. 4 Road, Richmond, British Columbia, V6Y 1R4, and the legal description of the Property is:

Parcel Identifier: 02-7840-891

Lot 2 Section 10 Range 6 West New Westminster District BO 289451.

NOW THEREFORE be it resolved as a Bylaw of the Board that the Board grant the Equivalency Covenant to the City in the form required by the City and register the Equivalency Covenant against title to the Property.

BE IT FURTHER resolved that the Secretagesurer be and is hereby authorized, on behalf of the Board, to execute and deliver the Equivalency Covenant and all related documents required to complete the registration of the Equivalency Covenant.

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033/2024 FIRST READING MOVEDKBMAMAGUCHAND SECONDED BY D. TABLOTNEY

CARRIED

The Chairperson then read the second reading of the binasummary

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AND WHEREAS the Board may dispose of land or improvements, or both, subject to the $CE \cdot (SZ CE]S \cdot Z \circ \mu u D v \cdot SCE (\mu S) v V Z o$

The Capital Bylaw 2024 Disposal of Real Property lit Education Centre having been read a first, second and third time, is passed and adopted the second and the second and

039/2024 MOVED BY A. WONG AND SECONDED BY K. HAMAGUCHI:

(i) Minutes of the meeting held on December 13, 2023, were attached for information.

A meeting was held on Wednesday, bruary 14, 2024. The next meeting is scheduled for Wednesday, April 17, 2024, at 6:00 pm.

- (c) Facilities and Building Committee Chaiperson Ken Hamaguchi Vice Chaiperson Debbie Tablotney
 - (i) Minutes of the meeting held on January 10, 2024, were attached for information.

A meeting was held on Wednesday, February 7, 2024. The next meeting is scheduled for Wednesday, March 6, 2024, at 4:30 pm.

- (d) Finance and Legal Committee Chairperson: Donna Sargent Vice Chairperson: Ken Hamaguchi
 - (i) RECOMMENDATION rustee Expenses for 3 Months Ended December 31, 2023.
 - 041/2024 MOVED BYD. SARGENAIND SECONDED BYWONG

WHEREAS Be Board of is paying for expenses incurred by the Trustees in the discharge of their duties,

BE IT RESOLVERIAt in accordance with the School Act, the Board of

THAT the regular meeting of Wednesday,

Date:March 13, 2024FromOndy Wang, Secretary TreasurerSubjectRecordof an In-camera Board Meeting heldFebruary21, 2024

The Board of Education School District No. 38 (Richmoved)Id like to report that the following was discussed at an inamera meeting of the Board helfoebruary21, 2024.

(a)	Briefs and Presentations:	Nil.
(b)	Executive:	Administrative items were discussed.
(c)	Business Arising out of Minutes:	Administrative items were discussed.
(d)	New Business:	Administrative items were discussed
(e)	Standing Committee Reports:	Administrative items were discussed.
(f)	Board Committee and RepsentativeReports:	Administrative items were discussed.
(g)	Correspondence:	Nil.
(h)	Record of Disclosure:	Nil.

Below find an excerpt from Board Policy which outlines those matters that constitute material.

Pursuant to Board Policy 201, unless otherwise determined by the Board, the followinagters shall be considered incamera;

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- individual student matters;
- individual employee matters;
- legal concerns;
- negotiating collective agreements;
- negotiating contracts;
- the sale or purchase of land.

Trustees will not disclose to the public or employees the proceedings of-*aa*mie ra session unless a resolution has been passed at the closed meeting to allow such disclosure.

Report to theBoard of Education(Public)

Date: March 13, 2024

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From Cindy WangSecretary Treasurer

Subject Preliminary2024/25 Annual Budget

The following report to the Board is for information only. No further action on the part of the Board is required at this time.

BACKGROUND

PreliminaryThreeYearBase Budget

The District [operatingbudget isdevelopedbased on anumber of key assumptions for revenues and expenses. The driver of the ovincial operating grants is domestic student enrolment, projected to grow by2.3per cent based one nrolment projection model incorporating grade progression and housing development in Richmond the projection equates to over 400 additional student attending Richmond schools The number of students requiring additional support is also projected to grows in the general enrolment growth. Other revenue streams including international education revenue, investment income and rental revenues projected to remainstable

The majority of the revenuincrease will be used to coverstaffing costincreases including additional teaching staffpositions according to the collective agreement and educational assistants to accommodate the growing student population equiring additional support. The preliminary budget also incorporates alary increases due to collective agreem settlement costs Benefit expenses are projected to increase slightly due to increases in benefit rates and us for ensure the economy. The budget also includes fund transfers to capital to meet the requirement of capital leases and asset replacement.

While the Districtanticipates the Ministry funding announcement on March 15, 2024, the preliminary three-year base budget is projected to be balanced at this time. Information presented in the table below is subject to change penditing Ministry funding announcement.

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Report to theBoard of Education(Public)

Date: March 13, 2024

From Chris Stanger, Assistant Superintendent, Human Resources

Subject Strategic Plant Quarterly UpdateStrategic Priority 4

STRATEGIC PLRNIORITY FOURPDATE Focus Highlights for 2023/24

STRATEGIC PRIORITY FOAJRROGRESSIVE WORKPLACE

Goal Onet Inclusion, equity and diversity are foundational to employment at every level of the district

Objective Two:Develop and provide opportunities for employees to learn about workplace equity, diversity and inclusion.

Identify /develop professional learning resources & modules for introduction into the distributed staff continue to work collaboratively wit > $CEv]vP \land CE\dot{A}] \bullet \bullet \check{s} ((U \land v]) CE d u \check{s}) (2]An & ZO U \bullet v \check{s} \check{s} ZE \not{Z} VP (CE) \dot{A} (Cv)] v \check{s} (C) + Reacise M A training resources that meet the contextual learning needs of all employmeters:$

- x September 2023 Northnstructional Day:Truth and Reconciliation
- x October 2023 CUPE conference: \check{s}] v > } CE U \check{s} Z K \check{s} Z CE W } &o [

Goal Twot Professional learning, leadership and skill development for all staff is promoted, encouraged and supported

Objective One:

x Conducting Respectful Workplace training sessions with certain employee groups where the need has been identified througl administrators/managers and/oas a result ofworkplace investigations.

Ongoing collaboration with partner groupst R staff continue to consult with an collaborate identifying learning, skill development and training needs for specific employee groups, and shared funding opportunities that guide future offections promoting EA mentoring opportunities

- x 1522 Userswith 93 New signups in the last 8 months
- x 1,131 actively engaged
- x Total engagement rate: 74.3% which is anricrease of 7.7% in the last 8 months

Targeted offeringsWhile the district provides numerous health and wellness support offerings, employee feedback identified a desire have access to small group, employee created opportunities. As a result, for the 2023/24 school year HR has supported:

- x ZumbaFitness ClasseMondays atBrighouse
- x Monday Online Yogawhich engages on average of 15 participantel has a capacity of 75 eople.
- x Wednesday Grauer Yogauhich average 11 participanteach week.
- x Healthy Workplace Initiative Grants:
 - x Z] Zu}v d Z Œ [• Iš oo ~ Œ OE S; OP minute Woftganhep Qay; -OE pharticipants/week.
 - x Pickleball Club (Errington): Weekly driops; 1220 participants/week.
 - x Wellness Wednesday (Palmet) different wellness activities for 100 nsecutive weeks: Zumba, Clay making, volleyball, restorative yoga, kickboxing, healthy power bowl making, HIIT, Basketball, Flow Yoga, and movement snacks.
 - x Wellness Weekday (Talmey): Rotates on different weeks to include accommodate staff schedules; provides are in exercise class followed by a healthy snack; provides monthly book club meetings facilitated by Connie Easton.

Health and Safety initiatives to attend to broad employee wellness needs culation clinic offerings, hearing test linics, mental health first aide, occupational first aid training (CPR/AED, level 1, 2).

Disability Managementprocesses and supports to ensure timely return to work options (Public Education Benefits Trust) reports th SD38 is a leading district with respect to providing timely referrals and return to work options, scheduling, accommodations.

Objective ThreeBuild supervisor/management capacity for acknowledging and supporting employee wellness

To date HR has worked in tandem with Learning Services and partner groups to develop and provide capacity building **iesptor**tunit support staff wellness across departments and facilities. These include:

x February 2024Managing Multiple Priorities, Promoting Mental Health Awareness: How to Create a Positive and Supportive

- x Administrators/manager capacity building: R provides ongoing support to system leaders with having attendance and wellnes conversations with employees, within a culture of caring.
- x Consult with partner groupsHR engages iongoing collaboration to surface needs and opportunities for supervisors/managers support employees in their health and wellbeing.

Goal FourtHigh quality staff with growth potential are recruited and retained in all positions across the district.

Objective Two:Provide opportunities for management staffboild and enhance their assessment and hiring capabilities.

Identify and promote training opportunities for HR staff in recruitment and selection practices ining opportunities are ongoing for all H staff, with particular focus on those with recruitment responsibilities. HR staff track their participation and reflectroing and action items from each session which are discussed in one meetings with supervisors.

Objective FourHighlight and promote our district as an employer of choice

Planning and designing a multironged recruitment and retention strategylin collaboration with partner group feedback, HR staff are implementing a variety of initiatives:

- x <u>Attract and Sourceimproving recruitment branding</u>, presence, and outreach to attract and sourcechighty applicants, online and social-media recruitment strategy, engaging in job fairs, etc.
- x <u>Improving the Candidate Experien</u>ceviewing and improving recruitment processes, interview guides, support and resources management staff, etc.
- <u>Plan for the future</u> increasing capacity for practicum placements (RTA/CUPE) and strengthening relationships voite postary institutions (City U Counselling cohort), as well as presentation opportunities within SD38 grade 11 and 12 career plansies g/c Providing SD38 teacher practicum supplementary professional learning opportunities to foster affiliation and support seadines
- x <u>Optimization of Current Talent Po</u>obreating a strategy to optimize use of subs/TTOCs, referringloyee onboarding processes, refreshing EA development and supports in partnership with partner groups, Learning Services staff and REAP program.

Goal FivetAll staffing allocations are determined equitably, responsibly, and responsively.

Objective One:

CONCLUSION

Human Resources staff are actively engaged in fulfilling the Boards commitments as outlined in the 2020/2025 Strategic Plan Priority four goals and objectives. This report is presented to highlight key

Report to theBoard of Education(Public)

Date: March 13, 2024

From: MaryamNaser, Assistant Superintendent David Sadler, Director CommunicationandMarketing

Subject: Strategic Plan tQuarterly Update StrategicPriority 5

This report is provided to the Board for information purposes. No further action on behalf of the Board is required at this time.

INTRODUCTION

Thepurpose of this report is to provide an update on the progress made towards Strategic Priority 5

BACKGROUND

At its December 2020 Public meeting, Beard of Education approved the strategic priorities, goals and objectives contained in tae 202025 Strategic Pla Operational plans outlining the annual areas of focus for each strategic priority were then developed by senior Atata fart of the Strategic Plan reporting cycle, it was agreed that quarterly reports focussing on specific priorities will be provided to the Board each December, March, and June.

STRATEGIC PRIORITY FACONNECTED LEARNING COMMUNITY

Goal One External communication practices effectively serve and inform the public.			
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% Utilize data to improve website and social media performance.			
A comprehensive reporting system has been established to evaluate website, social media, and intranet usage withinct hand intranet usage withinct hand intranet usage with the state of the			
schools. Tools and processes for analyzing traffic and engagement have been deployed, allowing for the collection of kodatch			
and insights to enhance user experience. A structured schedule for monitoring, reporting, and implementing updates based			
	data and feedback has been developed. Reporting templates have been created and integrated, facilitating the pforeisortso		

to ensure adherence to best practices. Automated reporting mechanisms disobeen implemented for timely updates.

ObjectiveThree:Provide equitable access to information.

‰ Implement accessibility improvements that provide equitable accessittormation.

Progress has been made in enhancing accessibility within the Richmond School District. Accessibility scans on the districted actionable recommendations, now implemented to improve digital platform accessibility. This aligns with our community measuring

STRATEGIC PLAAREAS OF FOCUS320024

Compared to the total district views of 618,518 for the year 2022/23, there is an increase of approximately 31 per center is a rise in overall views indicates and an engagement and reach.

Content development within the district has notably increased, widedicated focus on crafting eight to 10 unique stories each mor This increased output reflects a commitment to delivering original content that resonates with our community eiger video production has also played a pivotal role in amplifying key messages and initiatives aligned with our strategic planuc by groved video each month, the district effectively conveys its vision and progress through dynamic visuallistgry degaging our community in a meaningful manner.

Moreover, the embrace of new social media and marketing tools has enabled the district to enhance outreach efforts. Iget/regragin latest technologies and platforms, the district can maximize reach and engagement within the community, fostering a despection of the district can be addressed as a second s

STRATEGIC PLAAREAS OF FOCUS320024

Goal Three K μ CE • š μ v š ant d dep spectives are valued, encouraged, and embedded Actions supporting Goal 3:

- ‰ Expanding opportunities to activate student voiceand diversify the range of perspectives:
 - o District staff are supporting Table **38** dentsin developing their leaderships kills by supporting their exploration of ways to foster connection and belonging.
 - o Table 38e adership students are tilizing their skills to plan schoolbased initiatives to increase coertion and belonging at the school level.
 - o An increasing number of the stablished student voice groups enabling staff to garner student input, and providing students opportunities to bring for warditems for discussion.
 - o Students have opportunities in classrootosexerciseagency over how the glemonstrate their learning
 - o Supportis provided for the development of student groups that exploself-identity, finding commonground with peers, and sharing experience (£.g. Rainbow Cafes, Diversity Clubs).
 - o The Board of Education will host a dinner for members of **Table** 38W CE •] v š [• ehgage] in dša] ogue aneckpress appreciation for their leadership and achievements throughout the school year
 - o The second annual Student Voice Forum, hosting over 100 students from diverse backgrounds will be held^s bit Msay 1 event offers a valuable opportunity for staff and trustees to engage with students and discussed models.

% Creating structures support the use of student input in decision making

- o School and district staff are establishing mal and informal methods to gather student input key decisions. These methods include surveys, suggestion boxes dfocus groups
- o Executive team members, trustees, and district leaders will participate in the Student Voice Forum to

CONCLUSION

Significant progress has been made on all Strategic Priority Five objectives scheduled for the current school year. Many steps have been taken to refine and improve both external and internal communication practices Additionally, student voice is becoming an important aspect of school planning. Work will continue in each of the areas discussed in this report.

Respectfully submitted.

Maryam Naser, Assistant Superintendent David Sadler, Director of Communications and Marketing

Facilities and Building Committee

Public Meeting Minutes

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PROPOSED TIMELINE

Dates	Meeting	Comments
January 15, 2024	Policy	Reportsubmitted to Policy Committeen(-camera) with
	Committee	draft minorpolicy revisions attached Opportunity for
	(In-camera)	trustee review and feedback.
February 12, 2024	Policy Committee (Public)	Draft revisedpolicy incorporating trustee feedback submitted to PolicyCommittee Public). Recommendation for Notice of Motion at the next

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 - o! U+-*.'\13*80131*!"&\$,*(\$%1A*801,013*\$"*+&"'%&,*-3*1()180131A*,01/*)0'31*913,'\$"*

- ¥! STM)*21-2(1*2-))1))*<-,0*P\$3),*+'M-")*''#*a&3-21'''*''91),3/6*W-81%13A*"-,*'((*21-2(1* 8\$,0*.\$O1#*P\$3),*+'M-")*''#*a&3-21'''*''91),3/*'31*STM)6*
- ¥! G01*STM)*+'M-"'(*>-&"9\$(*bS+>cA*,01*2-(\$M9'(*-35'"\$d'M-"*,0',*31231)1",)*,01*STM)* +'M-"*41#13'((/A*#1R"1#*STM)*\$"*EeeE*')[*f'*213)-"*80-**†)|\$(#**1"MR1)*')*STM)A*\$)* #\$)M"9,*43-.*-,013*7<-3\$5\$"'(*21-2(1)A*\$)*-4*0\$),-3\$9*STM)*+'M-"*'"91),30***\$)* '9912,1#*</*,01*STM)*+'M-"g*

@909\$A9*

='"#)*#14\$"1#*&"#13*,01*!"#\$'"*79,*'"#*01(#*\$"*,3&),*</*,01*>3-8"6*+-,1*,0',*,01*,13.* U31)13%',\$-";*\$)*&)1#*\$"*,01*F"\$,1#*Y,',1)*-"(/6*

@%&210*

*

7))13,1#*-3*1),'<(\$)01#*3\$50,)*')*3141331#*,-*&"#13*Y19,\$-"*?@*-4*,01*>-"),\$,&,\$-"*'"#*+',\$-"H)219\$4\$9*G31',\$1)6*

B#)90*(',*B#01*0

UG-,1.*2-(1;*\$)*'*51"13'(*,13.A*"-,*'((*+'M-")*0'%1*,01.6*G0131*'31*#\$h131",*,/21)*-4*2-(1)A*),',&,-3/*R5&31)*''#*2-),)6*_,013*''.1)*4-3*G-,1.*2-(1)*9'''*<1*,3''')(',1#*')*>('''*-3*W-&)1* ,-,1.)6*G01)1*\$#1"M4/01*>('''*-3*Q\$(2*bX\$,O)'''*4-3*W-&)1*53-&223;019,)*''#*&)1)*,01* ('''#*\$''*,0',*,-,1.;)*,133\$,-3/6*G3'#\$M-'''((/*,0\$)*'((-81#*-,013)*,-*\$#1"M4/*,01*J1-2(1*80-)1* ,133\$,-3/*,01/*8131*.-%\$"5*,03-&506*!,*'()-*\$#1"MR1#*80-*,-*'):*4-3*213.\$))\$-"*,-*&)1*,01*(''#* 4-3*,01.)1(%1)*4-3*'*M.16*P-3*1O'.2(1A*801"*,01/*"11#*,-*0&",i0'3%1),*,-*51,*'*),-9:*-4*4--#* ,-*:112*,3'%1((\$"56*Y2*B\$,0*,01*+'M-"A*a(#13A*j"-8(1#51*j11213*-3*-,013*:"-8(1#51'<(1* \$"#\$%\$#&'(*43-.*,01*+'M-"*'<-&,*80',*:\$"#*-4*2-(1*-3*2-),*\$)*<1\$"5*#\$)9&))1#*''#*\$,)*2&32-)1* ''#*0\$),-3/6*

C1(=92#),9\$0*

UY,':10-(#13U*\$)*'*9-..-"*9-32-3',1*,13.*4-3*2'3,"13)*80\$90*0')*"15',\$%1*9-""-,',\$-")*,-* .'"/*!"#\$51"-&)*J1-2(1)6*Q01"*('"#*'9`&\$)\$,\$-"*8')*0'221"\$"5A*,0\$)*,13.*3141331#*,-*,01* '((-,.1",*-4*('"#*,-*)1,,(13)6*Y1,,(13)*8131*5\$%1"*8--#1"*),':1)*,-*9('\$.*,01**\$2**(-,*-4*('"#*23\$-3* ,-*'"/*,31',/*-3*('"#*"15-,\$',\$-")*8\$,0*!"#\$51"-&)*J1-2(1)6*!,K)*.-31*'223-23\$',1*,-*31413*,-* !"#\$51"-&)*J1-2(1)*')*2'3,"13)*3',013*,0'"*),':10-(#13)6*!"#\$51"-&)*J1-2(1)*'31*"-,*),':10-(#13)k*,01/K31*7<-3\$5\$"'(*3\$50,)*0-(#13)*80-)1*3\$50,)*'31*23-,19,1#*&"#13*,01* >-"),\$,&,\$-"*-4*>'"'#'6*

D9\$\$%1#\$:

G133\$,-3\$1)*,0',*+',\$-")*0'%1*-99&2\$1#*'"#*9-",\$"&1*,-*-99&2/*80131*,01/*1O139\$)1*,01\$3* !"#\$51"-&)*3\$50,)6*

D\$9(1:*C911)939'1*E(';*0

='"#)*\$#1",\$4\$1#*&"#13*'*,31',/*-%13*80\$90*'*P\$3),*+',\$-"***0**+)***:**\$85*'&,0-3\$,/*'"#*,\$,(16*

DF#G0H%\$%1

G8-H)2\$3\$,*21-2(1*'31*2'3,*-4*,01*=XLGIEYm*9-..&"\$,/A*)219\$4\$9*,-*,01*!"#\$51"-&)*9-..&"\$,/6* G01*,13.*UG8-H)2\$3\$,;*9'"*<1*'<<31%\$',1#*')*UEY6;*7"*-(#13*,13.A*UG8-H)2\$3\$,1#;*.'/*<1*2314133 </*)-.1*21-2(1*801"*314133\$"5*,-*,01.)1(%1)6*

I5*J9/)(\$(1%#'*#'*129*@%&210*#;*<',%&9'#.0*B9#H)90*

K.1,(19,*19\$30*1#*(A#%,

7%-\$#*-&,#',1#*,13.)*&"(1))*,01/;31*4-3.'(\$d1#*\$"*-35'"\$d',\$-"'(A*51-53'20\$9'(*"'.1)A*-3* (15\$)(',\$-"6*

- ¥ 7<-3\$5\$"'(*53-&2)*
- ¥ 7<-3\$5\$"'(*\$",131),*
- ¥! L'"#*bF"(1))*314133\$"5*,-*'*(-9'(*+'M-"*,0',*&)1)*,0\$)*,13.A*9019:*8\$,0*,01*+'M-"*R3),*
 4-3*23-213*314131*91c

¥! a):\$.- *

- ¥! !"#\$'"*bF"(1))*314133\$"5*,-*'*(-9'(*+'M-"*,0',*&)1)*,0\$)*,13.A*)&90*')*U7#'.)*=':1*!"#\$'"*
 L'"#;6*_3*\$,*\$)*2'3,*-4*(15\$)('M-"*(\$:1*,01*U!"#\$'"*79,;*-3*UY,',&)*!"#\$'";c*
- ¥! +'M%1*bF"(1))*\$,*\$)*2'3,*-4*'"*-35'"\$d'M-"*"'.1*)&90*')*U+'M%1*Q-.1";)*7))-9\$'M-"*-4* >'"'#';c*
- ¥! G3'#\$M-"'(*b\$616*,3'#\$M-"'(*:"-8(1#51A*,3'#\$M-"'(*,133\$,-3\$1)A*.':1)*\$,*)11.*(\$:1*\$,*\$)*-"(/*
 '22(\$9'<(1*,-*,01*2'),*'"#*"-,*,01*231)1",6c*Q01"*314133\$"5*,-*9131.-"\$1)A*2(1')1*9019:*
 8\$,0*,01*(-9'(*+'M-";)*81<)\$,1*4-3*'))\$),'"91*-"*801,013*,-*\$"9(#\$\$\\D_-"'(;6*
- ¥ G3\$<1*bF"(1))*314133\$"5*,-*'*(-9'(*+'M-"*,0',*&)1)*,0\$)*,13.A*)&90*')*U>-8\$90'"*G3\$<1);6*</p>
 UG3\$<1;*.'/*'()-*<1*'223-23\$',1*801"*8-3:\$"5*8\$,0*53-&2)*-3*\$"#\$%\$#&'()*\$"*,01*F6Y676c*</p>

_4413*9-",1O,*80131*2-))\$<(1*801"*&)\$"5*,01*,13.)*(\$),1#*'<-%1A*)&90*')A*UY,',&)*!"#\$'"*&"#13* ,01*!"#\$'"*79,;6*

+9*3%',;.)*#;*129*F#\$,0*:#.L\$9*.0%'&

Y-.1*8-3#)*0'%1*0\$),-3\$9'(*9-""-,',\$-")*80\$90*.'/*9'&)1*&"1')1*-3*.\$),3&),6*78'31"1))*-4* ,0\$)*0\$),-3\$9'(*(1")*\$)*\$.2-3,'",*801"*8-3:\$"5*8\$,0*!"#\$51"-&)*J1-2(1)6*P-3*1O*.2(1[

¥! UaO19&M"5;*'"#*U1O19&,1;*'31*9-..-"(/*&)1#*'"#*9'"*<1*312('91#*8\$,0*U\$.2(1.1",6;*
 >-")\$#13*,0',*\$"*BDopA*,01*23-%\$"9\$'(*5-%13".1",*'):1#*,-*.11,*,01*G)\$(0`-,;\$"*>0\$14)*

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